



# FACT or FANCY PPP Sector Participation

Presentation to SAFMA Webinar 19<sup>th</sup> August 2021



#### PPP PROJECT CYCLE

Reflecting Treasury Regulation 16 to the Public Finance Management Act, 1999

PERIOD **PREPARATION** PROJECT

PROJECT TERM

**EXIT** 

#### INCEPTION

- Register project with the relevant treasury
- Appoint project officer
- Appoint transaction advisor

#### FEASIBILITY STUDY

Prepare a feasibility study comprising:

- Needs analysis
- Options analysis
- Project due diligence Value assessment
- Economic valuation
- Procurement plan

Treasury Approval: I

#### **PROCUREMENT**

- Design a fair, equitable, transparent, competitive, cost-effective procurement process
- · Prepare bid documents, including draft PPP agreement

#### Treasury Approval: IIA

- Pre-qualify parties
- Issue request for proposals with draft PPP agreement
- Compare bids with feasibility study and each other
- Select preferred bidder
- · Prepare value-for-money report

#### Treasury Approval: IIB

- Negotiate with preferred bidder
- Finalise PPP agreement management plan

Treasury Approval: III

#### PPP agreement signed

#### DEVELOPMENT

- DELIVERY
- in the Annual Report Scrutiny by the Auditor-General

Measure outputs.

settle disputes Report progress

monitor and

regulate performance. liaise effectively.

## Life Cycle of PPP transaction



Inception



Feasibility Stage



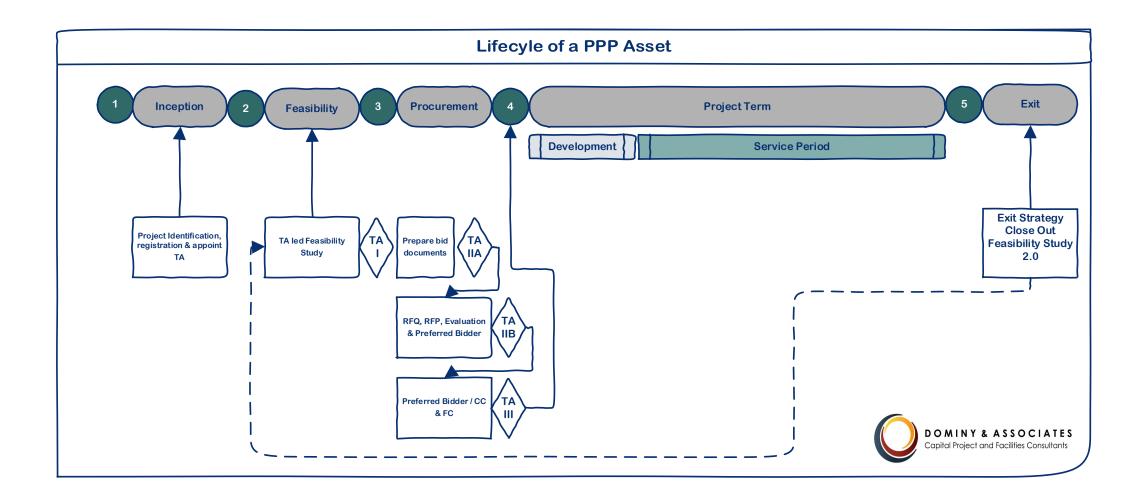
Procurement

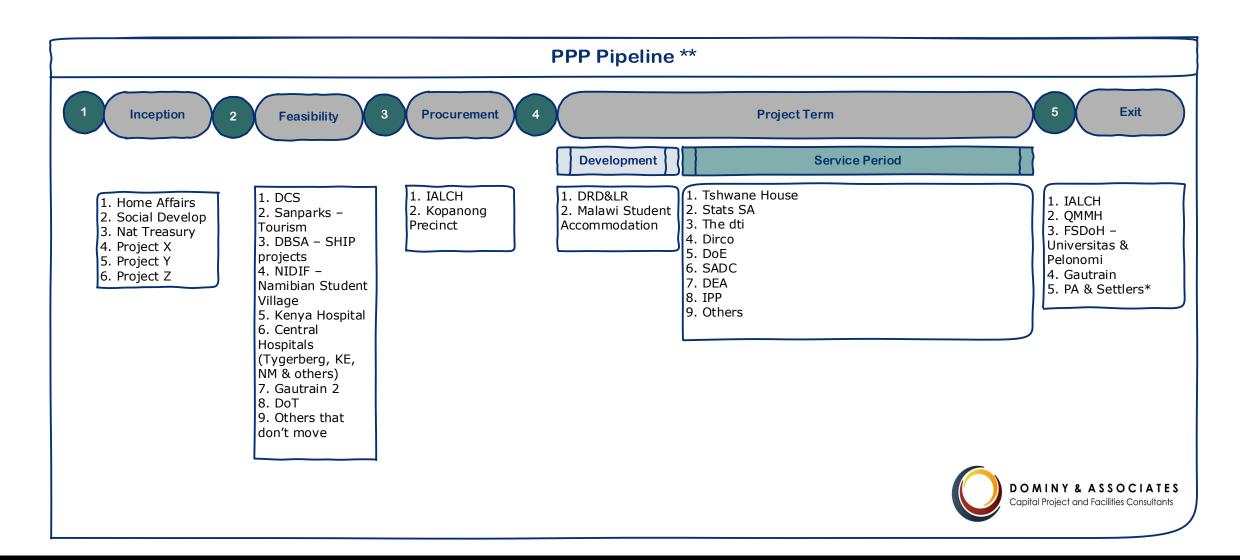


**Project Term** 



Project Exit





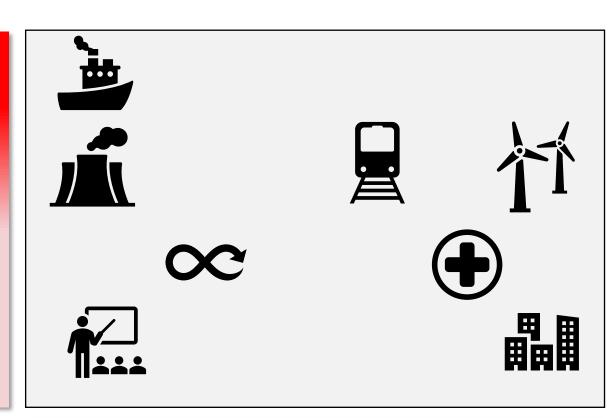
## Snapshot of various PPP projects





- Draft NIP 2050 suggest we will be busy.. 273 projects!
- Short term, consider
  - Low hanging opportunities through partnering
  - Accommodation
  - Healthcare
  - Business Improvement
  - Non PPP service delivery with DPWI?
- Some rollout in Africa...



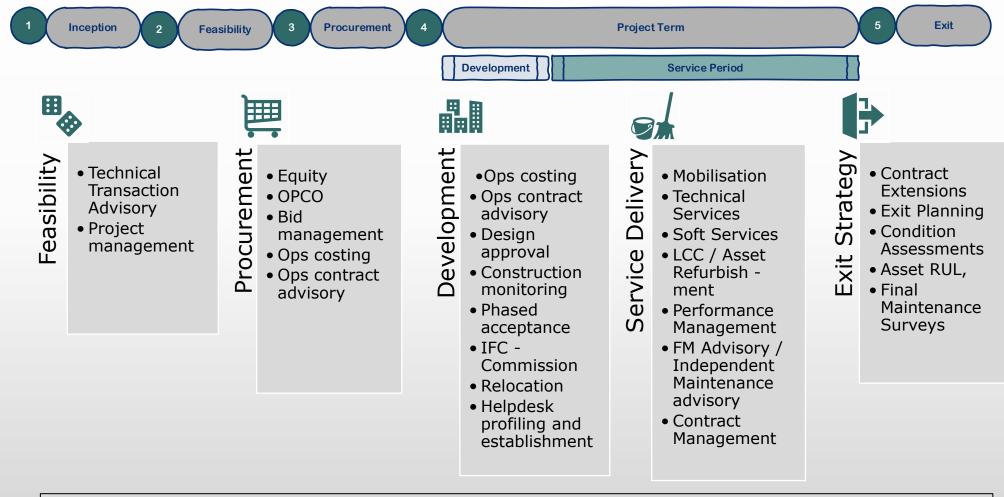


Probability>>>

Investment>



# FM Sector Participation











## Fact ...

- Project Pipeline there is a big wish list which will exceed current debt, skill and project capacity.
- 2. But ... project lag is a fact!
- 3. Stakeholder Management (3rd P)
- 4. Construction capacity is currently low but should engage with market traction.
- 5. FM Hurdles
  - Equity appetite vs Annuity Income
  - Project lag ... is an opportunity
  - PPP Skills shortage within FM supply chain
  - Appreciation of PPP risk transfer
  - Relevance of FM Co in the PPP process
  - Now is the time to educate and mobilise ...

### **PPP Sector Participation:**

Thank You!

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